



UNOPS



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**UNDP/GEF PROJECT:  
SULU-CELEBES SEA SUSTAINABLE FISHERIES MANAGEMENT**

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**Third Project Steering Committee Meeting:  
Sulu-Celebes Sea Sustainable Fisheries Management Project**  
*Jakarta, Indonesia  
11-12 February 2013*

## REPORT OF THE MEETING

### 1. OPENING OF THE MEETING

- 1.1. Ms. Katrin Lichtenberg, the Senior Portfolio Manager of the United Nations Office for Project Services (UNOPS), called the meeting to order at 8:50 AM. She called on Indonesia to give the welcome remarks.
- 1.2. On behalf of the Secretary General of the Ministry of Marine Affairs and Fisheries of the Government of Indonesia, Dr. Achmad Poernomo delivered the opening message. In his statement he stated that there are several management issues in the project that could potentially jeopardize its implementation and successful completion. He called for immediate actions by the Project Steering Committee (PSC) that would effectively address the issues and problems. The Secretary General stressed that countries must be fully aware of the actions taken in the project and stressed that the PSC is an important venue for the countries to provide critical inputs on both operational and financial arrangements. He reiterated the agreements made during the 2<sup>nd</sup> PSC Meeting and hoped for cordial discussions to resolve outstanding issues. He welcomed the participants and looked forward to a fruitful discussion. A copy of the full message is attached as **Annex A**.
- 1.3. Dir. Rayner Stuel Galid of Malaysia thanked Indonesia for hosting the meeting and UNOPs for successfully convening the meeting. He looked forward to a successful and fruitful meeting and stressed that this is an important meeting to address the continued effective functioning of the Project Management Office (PMO) and PMO personnel as well as the effective implementation of the project's work and financial plan. He added that it is important for the partners to discuss and successfully resolve outstanding matters with a view of continuing healthy working relationships among partners.
- 1.4. Dir. Noel Barut of Philippines acknowledged the participants and thanked Indonesia for hosting the meeting. He encouraged the participants to have an open mind in discussing the issues and finish the project successfully. He also encouraged the participants to find solutions to the issues at hand,

recognizing that the success of this project will also reflect the success of the SSME. He likewise hoped for cordial discussions in the course of the 2-day meeting.

- 1.5. Dr. Jose Padilla of the United Nations Development Program (UNDP) thanked the participants for making time for the meeting. He also thanked Indonesia for hosting the meeting with warm hospitality. He recognized that the project is at a crossroads, and that challenges are enormous, but not insurmountable. Despite these, the delivery of the Transboundary Diagnostic Analysis (TDA) and Strategic Action Program (SAP) are on time while other project components are catching up. He also noted the strong country ownership. He mentioned that at this juncture, the best choice is to work together during this PSC meeting to iron out obstacles and figure out how to resolve them. UNDP is confident that the countries will be able to achieve a consensus on how to move forward as partners towards successful completion of the project.
- 1.6. Ms. Katrin Lichtenberg of UNOPS thanked the government of Indonesia for the hospitality and the PSC members who allocated time to participate in the meeting, noting the full presence of PSC members. She emphasized the importance of the project as well as its very sensitive nature. She mentioned that there are unfortunate issues that brought the project to its current precarious situation. She also alluded to the limited remaining budget. She acknowledged that UNOPS certainly also bears responsibilities for some of the difficulties which the project and partners are currently facing. In her opinion there is a need to jointly find constructive ways on how to move forward. She stated that differing opinions on how to manage the project were among the reasons which brought about the current management issues and that there is also a perception that personal issues were given more importance than the project agenda. To find the best way forward, she called for creative approaches given the available remaining financial resources. Ms. Lichtenberg pointed out that in her opinion the successful completion of the project will heavily rely on strong managerial and technical capacity. She hoped for open-minded discussions, and looked forward to move forward in friendship.
- 1.7. UNOPS then enjoined everybody to introduce themselves and state their respective functions. The complete list of participants is attached as **Annex B**.

## **2. ORGANIZATION OF THE MEETING**

- 2.1. The meeting elected Indonesia as Chair and Philippines as Vice Chair. Ms. Eunice Gasmin was designated as rapporteur.
- 2.2. The Chair invited Mr. Romeo Trono, the Interim Project Management Consultant to introduce the documents prepared for the meeting. Mr. Trono

provided an overview of the Meeting Documents attached as **Annex C**. Each document was to be discussed in detail under each respective agenda item.

- 2.3. The Chair introduced the organization of work attached as **Annex D** and urged the meeting to follow the provisional working program to ensure efficient meeting flow.

### **3. ADOPTION OF THE MEETING AGENDA**

The Chair introduced the Provisional Agenda and Provisional Annotated Agenda attached as **Annex E and F**, respectively, and invited the meeting to discuss the documents.

- 3.1. Malaysia inquired about the Midterm Evaluation (MTE) and if there are documents available to the participants. Malaysia also asked if the PSC meeting is the right venue for the discussion, as it may be too technical in scope. It was suggested that the PSC review the Terms of Reference (TOR) of the MTE consultant.
- 3.2. Indonesia supported Malaysia's proposal to discuss the TOR of the consultant, instead of discussing the midterm evaluation plans.
- 3.3. On the agenda on the Project Management and updates on the PMO staffing, Mr. Trono informed the meeting that this will be discussed in detail in Agenda 7, as well as in Agenda 5.
- 3.4. Malaysia suggested that all matters related to the PMO be discussed early and was concurred by Indonesia. Malaysia likewise suggested moving the presentation on the genetic study as part of the Philippine country report. The meeting agreed to the proposal of Malaysia
- 3.5. The chair recapitulated the revised agenda which was then adopted by the meeting. A copy of the revised agenda is attached as **Annex G**.

### **4. MINUTES OF THE SECOND SCS-SFM PSC MEETING**

- 4.1. Mr. Trono reported on the status of progress pertaining to the matters discussed during the Second PSC Meeting attached as **Annex H**. A matrix of the updates on the actions taken on the matters discussed during the Second PSC meeting appears as **Annex I**.
- 4.2. In line with the additional budget of US\$ 60K for the formulation of SAP, Malaysia and Indonesia reiterated the agreements of the country to divide the fund equally among the 3 counties and Conservation International-Philippines (CI-P), and requested for clarification towards how the fund will be utilized, as well as the next steps for the SAP. Ms. Agnes Payson of CI-P explained that it was agreed to use the supplementary budget for the conduct of the workshops. She likewise informed the meeting that a new proposal will be discussed during the presentation of the SAP Progress.

## 5. PRESENTATION & DISCUSSION OF PMO ARRANGEMENTS

- 5.1. Mr. Trono provided updates on the progress of project implementation of the SCS-SFM project from December 2011-January 2013 attached as **Annex J**. Among others, Mr. Trono highlighted the following follow-up actions:
  - 5.1.1. Formal adoption of the TDA report by the 3 countries through the Sub-Committee on Sustainable Fisheries (Sub-Com SF) and the SSME Tri-national Committee; Copy/english editing; publication (via print and/or electronic media; and distribution of the final TDA report.
  - 5.1.2. Design of an institutional/policy strengthening agenda using the results of the study and the policy/institutional reviews conducted during the TDA process.
  - 5.1.3. Sustained provision of technical advisory services from PMO and timely release of financial support for demonstration site activities per terms and conditions of the CAs.
  - 5.1.4. Finalization of key project reports/outputs and regular reports/news for uploading in the project website.
- 5.2. The PSC provided the following comments after the presentation:
  - 5.2.1. Indonesia suggested to include the name of Ms. Connie Chiang, as previous Regional Project Manager (RPM), in the list of PMO personnel;
  - 5.2.2. Philippines clarified that the absence of the personnel in the PMO is due to the resignation of the staff. Despite the staff departures, the Philippine support for the hosting of the PMO remains. Along this line, Mr. Trono thanked BFAR-NFRDI for providing a space for him and the PMO in their office in Quezon City;
  - 5.2.3. On the Knowledge Management component, Philippines suggested that aside from electronic copies, hard copies of the documents can also be produced and distributed to partners and stakeholders at the local level.
  - 5.2.4. Malaysia expressed serious concern on the following: a) absence of staff in the PMO; b) financial status of the project particularly the projected budget deficit; and c) lack of communication about the recruitment and general administration of the project. Malaysia requested explanation for the above concerns and further hoped that the situation be immediately resolved to enable the project to move forward;
  - 5.2.5. Regarding the formal endorsement of the TDA to CI-P clarified that the Sub-Committee on Sustainable Fisheries during its 6<sup>th</sup> Meeting on 19-20 March 2012 in Tawau, Malaysia accepted the Executive Summary and directed CI-P to proceed with the SAP process.

- 5.2.6. On the inquiry whether the changes in the project Outcome and Output statements of Component 4 were approved by GEF, Mr. Padilla informed the meeting that these have been reported to the Global Environment Facility (GEF) through the Project Internal Review (PIR) process in 2012
- 5.3. The Chair invited UNOPS to present the Project Financial Report for 2013 attached as **Annex K**. UNOPS presented the budget per component that have been committed for 2013, which include among others the Project Cooperative Agreements with the countries, the conduct of the Mid-term Evaluation, and the conduct of remaining PSC Meetings. UNOPS also informed the meeting of the total expenditures from 2010-2012 and the total available funds until the end of the project.
- 5.4. UNOPS pointed out that the balance is limited considering the extension of the project and there is a need to be creative in programming the remaining activities of the project. UNOPS added that details of expenditures will be made available to the meeting for verification.
- 5.5. After the presentation, the following points were raised:
  - 5.5.1 On the inquiry of Malaysia about the projected budget shortfall, Ms. Lichtenberg of UNOPS explained that the project has no deficit and still has a total remaining balance of 1,141,983 USD as of 1 January 2013. She noted that when the former Regional Project Manager took the assignment, he brought forward the tight financial situation and proposed appropriate adjustments.
  - 5.5.2. Regarding the CI-P inquiry on the 60,000 USD supplemental budget, UNOPS clarified that this amount is not included on the budget presented and suggested that the matter be further discussed later in the budget planning part of the agenda.
  - 5.5.3. On the question as to who conducts the financial audit, UNOPS explained that it goes through UN auditing procedures and that external audits are not done
- 5.6. Regarding the agenda on the proposed alternative arrangements for the PMO, UNOPS provided background information on functions of the PMO and financial implications of the proposed arrangements attached as **Annex L** and enjoined the meeting to deliberate and decide on alternative arrangements for the PMO.
- 5.7. UNDP emphasized that remuneration packages for staff should be based on the ability of the project to support such levels in the long term. He then suggested that future recruitments should take this into account.
- 5.8. UNOPS explained the procedure for the recruitment of the RPM and emphasized the requirement for technical and managerial skills for such position. She explained that remuneration is determined by the Terms of Reference in relation to UN Salary Scale.
- 5.9. To possibly address the funding issues, Mr. Trono suggested that the meeting may consider ending the project by December 2013. In line with this, UNDP

mentioned that it will support such decision provided that it is agreed by the countries and that the project outcomes and outputs are achieved.

- 5.10. To move forward with the discussion, Indonesia proposed to have a side meeting among the three countries during the lunch break, to discuss the countries' position on the matter. Malaysia then requested to clarify the background and rationale for the side meeting, and requested that an explanation be given as to the reason why there is a shortfall.
- 5.11. The Chair then suggested two additional agenda items to be discussed after the lunch break, i.e. the report from the side meeting of the 3 countries on the proposed option of the PMO including a decision on the suggested end date of the project, and the report from UNOPS regarding the shortfall in the budget based on information which the previous RPM presented last year to the PSC.

## **6. PRESENTATION & DISCUSSION OF THE RESULTS OF THE SIDE MEETINGS**

- 6.1. UNOPS reiterated that as of date, no commitment has been made that is beyond the project's budgetary resources and that the selection of the RPM was based on the TOR, verified with UNDP which went through the usual process of advertising, shortlisting and selection, and was jointly done by UNDP and UNOPS.
- 6.2. She noted that the former RPM, Mr. Geronimo Silvestre, had sound technical knowledge and managerial skills which were required during that time UNOPS pointed out that with the departure of the previous RPM in 2011 alternative management arrangements were needed given the current financial challenge faced by the project. She informed the meeting that since the RPM came on board in July 2011, he took his responsibilities seriously and immediately suggested a way forward to implement activities and manage potential shortfall.
- 6.3. She admitted that the countries did not have a chance to participate in the previous selection process for the RPM and agreed that the countries should play a role in the selection of the RPM considering their crucial role in ensuring the success of the project. She then assured the PSC that the countries will be consulted in the selection process henceforth.
- 6.4. On the issue regarding the absence of PMO staff, she explained that there has been difficulty in convening the PSC last year (November 2012) where this issue was supposed to be discussed, and a number of pertinent managerial questions remained pending until the PSC is convened. She emphasized that UNOPS is ready to assume responsibilities for shortcomings on its side. Moving forward, she assured the partners of transparency and the more active participation of the countries particularly their involvement in important decision making.
- 6.5. On behalf of the member countries, Dir. Rayner Stuel Galid proposed that the PMO may consist of the following staff: a Regional Project Manager whose competencies will encompass both project management and expertise in fisheries; an Administrative Assistant, IT staff and Administrative Aide. He further reported that the Philippines may finance the three (3) support staff and suggested that the RPM will be paid for by the project. Given the

reconfigured PMO, Dir. Galid informed the PSC of the countries' suggestion that the project termination will be in June 2014. The suggestions by the countries were warmly welcomed by the PSC.

- 6.6. Options for the engagement of the RPM were then discussed by the meeting. UNOPS advised that the RPM could be hired through an Individual Contract Agreement (ICA). The process of hiring was also explained which will require approximately two months to complete.
- 6.7. To accelerate the recruitment process, UNDP requested UNOPS to present the Terms of Reference of the RPM for review by the PSC under Agenda Item 9. The meeting agreed to allocate resources for the salary of the RPM at 120,000 USD for the remaining 15 months duration of the project (April 2013 to June 2014.)

## 7. Report on Project Implementation Progress

- 7.1. The Chair invited CI-Philippines (CI-P) to present the progress of the SAP formulation. On behalf of CI-P, Dr. Augustus Rex Montebon presented the updates on the progress of SAP formulation attached as **Annex M**. He informed the PSC that timely delivery of project outputs committed for by CI-P has been a challenge owing to the difficulties in scheduling the SAP workshops as planned and availability of the participants. As a consequence, CI-P needs a cost extension to augment the budget for the salary of the staff and remaining activities until the SAP endorsement by the SSME Tri-Com.
- 7.2. Dr. Montebon also alluded to the fact that a cost extension for CI-P, could be an opportunity to start the project development process for the actual SAP implementation in a next phase of the project. He then enumerated the proposed activities which will have an indicative cost of about 100,000 USD.
- 7.3. On the proposed additional budget, UNOPS requested the countries identify the possible next steps for the SAP formulation and endorsement from their own perspective and how the countries see their respective support to bring the SAP to approval. UNOPS emphasized that the approval of the SAP by the countries is the essential output of the project and requested the countries to share the required process to obtain approvals.
- 7.4. In response, the Philippines informed that within the Philippine context, the SAP document has to be endorsed by the Department of Environment and Natural Resources and the Philippine NC can support the final consultations on the document. For Indonesia, communicating the SAP to the stakeholders from the national to the local level was proposed and will need the continued assistance from CI-P. Similarly, Mr. Godfrey Kiskey of Malaysia informed the meeting that the SAP will still go through relevant ministries and will be presented and discussed with their stakeholders.
- 7.5. The meeting also discussed the endorsement of the SAP by the countries. Mr. Trono shared that the endorsement usually depend on the scope of activities, geographic scope of the program, and financial commitments from the countries identified in the SAP. Mr Trono also informed the group that GIZ is currently implementing a project that will include facilitation of the renewal of the SSME Tri-national MOU, which may provide a venue or platform for

SAP endorsement. The countries then identified the possible signatories for the SAP, such as:

- 7.5.1. Indonesia: Secretary General, Ministry of Marine Affairs and Fisheries
- 7.5.2 Malaysia: Permanent Secretary, Ministry of Agriculture and Food Industry, Sabah, Malaysia
- 7.5.3 Philippines: Secretary, Department of Environment and Natural Resources

7.6 On the proposal of CI-P for a cost extension of the SAP process, UNDP suggested that the formulation of a Project Information Form (PIF) for the implementation of the SAP may be premature at this time and may be more appropriately discussed at the next PSC meeting and suggested it be taken out from the CI-P proposal.

7.7 The Chair invited the National Coordinators (NCs) of Indonesia, Malaysia and Philippines to present their respective reports on the progress of implementation of project activities at national and local level.

7.7.1. *Indonesia* - The NC report of Indonesia was presented by Dir. Duto Nugroho. In his presentation, he reported the progress made in the initiation of the demonstration site in Tarakan, support to SAP activities, and the next steps for the Indonesia NC. The full report is attached as **Annex N**.

7.7.2. *Malaysia* - The NC report of Malaysia was presented by Mr. Godfrey Kissey. He presented Malaysia's initiatives in the formulation of TDA and SAP and the establishment of their demonstration site. He also informed the meeting that collection of baseline data and socio-economic indicators are ongoing, while the MOU with the Inter-sectoral Committee is scheduled to be signed by the end of February. He also informed the meeting that the formulation and implementation of Integrated Fisheries Management Plan is planned for 2013 and 2014, respectively. The full report is attached as **Annex O**.

7.7.3. *Philippines* - The NC report of Philippines was presented by Dir. Noel Barut. He shared the initiatives of the Philippines in support of the regional activities. He also reported the activities and accomplishments achieved under component 4 with regard to project mobilization in the demonstration site, better understanding of fish stocks, and preparation of Integrated Coastal and Fisheries Resources Management Plans (ICFRMP). He also informed the meeting regarding country initiatives on increasing awareness of stakeholders of the project and the importance of fisheries resource management. He highlighted the importance of collaboration with local governments in the demonstration sites and partnerships with other key players in sustainable fisheries management. The full report is attached as **Annex P**.

7.8 The Chair invited NFRDI to present the results of the Genetic Population Structure of Some Pelagic Fishes in the SCS. Samples were collected from Palawan, Zamboanga, Tawi-Tawi, Manado and Kudat. Results showed strong indication that genetic stocks of species studied are shared by the 3 countries in the SSME. The results provide strong scientific basis for joint



management of small pelagic stocks in the SSME and affirms the appropriateness of the joint transboundary management strategy adopted by the 3 countries under the project. The full report is attached as **Annex Q**.

- 7.9 After the presentation, the Chair acknowledged the results of the study and inquired whether the study will be published. Aside from publishing the study in a scientific journal, UNDP suggested to have the results presented to the countries where the samples were taken for validation and also to acknowledge the funding support from UNDP, GEF and UNOPS in the publication.

## **8. Participatory Preparation of Work Plan and Budget for 2013 Onwards**

- 8.1. Taking off from the budget presented by UNOPS, the meeting discussed and agreed on the work plan and budget for 2013 attached as **Annex R** specifying the additional activities agreed by the meeting.
- 8.2. In addition, it was clarified that the budget for NC operations is lodged under the Institutional Strengthening component and that additional budget for demonstration sites is possible provided that the purpose for the additional budget is justified with a proposal. A separate contract for additional funds for this component was also proposed to avoid the lengthy process of amending the existing contracts.
- 8.3. The proposed additional budget for the SAP formulation was also presented by CI-P and was discussed in the meeting, with the following highlights:
- 8.3.1 Request for additional budget by the CI-P will fund the salaries of the staff until the SAP finalization and endorsement, and conduct of activities that were not originally part of the work plan such as: SSME Sub-Com Meeting for formal endorsement and Tri-National Committee meeting for the acceptance and signing of the RSAP.
- 8.3.2 CI-P was requested to prepare a proposal that includes the status of the process for the SAP formulation, the status of deliverables under the current contract and the proposed incremental activities proposed to be conducted which require additional funding under the new proposal along with the detailed budget for justification. CI-P was also advised to work closely with the countries in identifying the incremental activities as well as in preparing the revised budget.
- 8.3.3 Options to reduce the expenses were also proposed such as conducting the activities alongside the Sub Committee and Tri-national Committee meetings in Malaysia and Indonesia, respectively.
- 8.4. To finalize the approved budget for 2013, UNOPS presented the revised budget for 2013 based on the decisions made during the meeting (attached). In order to render the budget operational as soon as possible, the agreements made were to allow UNOPS to proceed and operationalize the budget:
- 8.4.1. Until the final CI proposal is approved with the additional funds requested for SAP, this will be “parked” as part of the contingency budget line. This budget line will also include the budget for closing

out the project, the latter with an estimated cost of 20,000 USD. The budget line for respective amounts will be labeled as “miscellaneous cost” in the Atlas accounting system of UNDP/UNOPS.

8.4.2. Cost for Project management and technical coordination should be “apportioned” to all components of the project budgets to be in accordance with the GEF guidelines.

8.4.3. Upon consultation with the countries, CI-P agreed to submit their revised proposal by 22 Feb 2013 to the interim PMO, UNDP and UNOPS, after which the PMO will seek endorsement/approval of the revised work plan and budget of CI-P from the countries. UNOPS will then make appropriate adjustments to the budget and reflect the allocated amount for CI under the respective budget activity (2).

8.5 At this point, the Dr. Gellwynn Yusuf, the Secretary General of the Ministry of Marine Affairs and Fisheries (MMAF) of Indonesia graced the meeting with his presence and addressed the PSC with an anticipation of having fruitful discussions and creative solutions for the success of the project.

## 9. PRESENTATION AND DISCUSSION OF THE TERMS OF REFERENCE OF THE MIDTERM EVALUATOR AND REGIONAL PROJECT MANAGER

9.1. UNDP presented the Terms of Reference of the Midterm Evaluation Consultant for the SCS-SFM Project attached as **Annex S**. He informed the meeting that the hiring of a midterm consultant is a standard procedure in UN projects to examine progress of the performance of the project.

9.2. He mentioned that the evaluation of the project outcomes and outputs will be based on the agreed changes in the project logframe approved during 2<sup>nd</sup> PSC Meeting and submitted to GEF through the PIR process. He also explained the specific functions of the evaluator, activities and reference materials that will be used in the evaluation. He emphasized the usefulness of the midterm evaluation in refining the remaining activities of the project and encouraged to fast track the conduct of the evaluation in the countries.

9.3. UNDP and UNOPS clarified that the TOR of the hired evaluator is based on a standard format, but details of the activities will be recommended by countries which will be reflected in the Inception Report.

9.4. The meeting then agreed that the outline and a description of the Inception Report to be prepared by the consultant will be provided to the countries by the end of February for inputs. The countries agreed that the evaluation consultant will conduct interviews in Jakarta, Kota Kinabalu, Manila and Palawan.

9.5. The Terms of Reference of the Regional Project Manager, attached as **Annex T**, was presented by UNOPS. The functions, qualifications and details of the RPM were discussed in detail during the meeting.

9.6. The meeting noted the TOR and requested that process of hiring of the RPM be accelerated, within 2 weeks posting, and that the shortlist of candidates be shared with the countries for endorsement.

## 10. OTHER MATTERS

- 10.1. *Date and Venue for the 2<sup>nd</sup> TAG and 4<sup>th</sup> PSC Meeting*- The Chair invited offers from the countries to host the Second Technical Advisory Group Meeting and the Fourth Project Steering Committee Meeting. The meeting approved that the next TAG and PSC meetings will be hosted by Malaysia in April 2014.
- 10.2. The meeting also agreed to conduct a Special PSC Meeting to deliberate and approve the work plan and budget for 2014. The said meeting will be held back to back with the SSME Tri-Com Meeting for the acceptance and signing of the RSAP in October 2013 in Indonesia. Budget for the said meeting will be taken from the possible savings from the budget line on miscellaneous funds.
- 10.3. Malaysia, Indonesia and UNDP expressed concern on the unpaid fees for the Senior Fisheries Expert and encouraged that the matter be resolved as soon as possible. In response, UNOPS explained that both parties under the contract have an agreed set of deliverables and timelines which will be the basis of payment. However the requirements have yet to be fulfilled by the Senior Fisheries Expert before UNOPS can issue the payment.

## 11. ADOPTION OF THE MEETING REPORT

11. The meeting confirmed the adoption process of the report whereby the participants will jointly review the first draft of the report during the meeting, then circulate the revised copy via email among the PSC members for the written endorsement, before the report is considered officially adopted.

## 12. CLOSURE OF THE MEETING

- 12.1 Dr. Gellwynn Yusuf expressed his appreciation for the successful conduct of the meeting. As a way forward, he pointed out the need to swiftly settle the issues of the PMO, improve and simplify the communication of the project, and facilitate the disbursement of funds for project implementation. The full text message is attached as ***Annex U***.
- 12.2. Director Galid thanked the PSC for the successful conduct of the meeting and acknowledged the participants for resolving the issues at hand.
- 12.3. Director Barut congratulated the participants and acknowledged Dr. Poernomo for the excellent chairing of the meeting. He thanked the PSC for the cordial conduct of the meeting, and appreciated the successful resolution of the issues.